

Clinical Services Recovery Planning in Toronto Central

Background

March 15, 2020: CMOH issued Directive #2:

- “All non-essential and elective services should be ceased or reduced to minimal levels . . . until further notice.”
- Compared to same time period 2019:
 - 34% fewer adult oncology surgeries
 - 93% fewer adult non-oncology surgeries and pediatric surgeries
- As the COVID-19 pandemic evolves, it is important to consider the impact of deferred care and develop a plan to resume services while maintaining COVID-19 preparedness

A Measured Approach

- **May 7, 2020:** Ontario Health (OH) released: *Measured Approach to Planning for Surgeries and Procedures During the COVID-19 Pandemic* which identifies criteria for safely reintroducing scheduled surgical and procedural care
- Requirement that the OH Region and hospital **jointly sign-off** on the hospitals plans – to be reviewed weekly

Core Assumptions

- The pandemic may last many months to years
- Emergency and urgent care has continued during the pandemic
- Hospital capacity has been created during the pandemic and will need to be maintained to accommodate COVID-19 (15% surge capacity)
- Important determinants of system capacity: HHR, PPE, meds, testing
- Hospitals expected to continue support of congregate living settings (e.g. LTC) until stabilized
- **Directive #2 is still in effect** – scheduled clinical activity should not be resumed until ended or amended

Levels of Planning

Ontario Health	<ul style="list-style-type: none">• Issuing guidance to regions and hospitals• Providing data to support hospital and regional planning
Toronto Region	<ul style="list-style-type: none">• Developing a companion document to the Ontario Health Report• Supplementing with a regional lens• Developing recommendations on how we collectively plan to ramp up & optimize capacity
Toronto Hospitals	<ul style="list-style-type: none">• Participating in Regional Planning• Internal recovery planning

Toronto Regional Clinical Services Recovery Planning Group

Objectives:

- Collate & review local data (e.g. system pressures, capacity, waitlists)
- Articulate local triggers for ramp-up / ramp-down of activity
- Identify opportunities to improve care delivery and optimize system capacity across the region
- Toronto Regional Framework to be complete by end of May 2020

Toronto Regional Clinical Services Recovery Planning Group

Five Work Streams have been convened to support the work of the Clinical Services Recovery Planning Group

1. Data/analytics
2. Guiding Principles, Case Prioritization, Triggers
3. Better Practices in the COVID era
4. Capacity Optimization & System Transformation
5. Pediatrics

